# Update 2013 Finance Planning Framework (Shown integrated into Volume 1)

August 24, 2012

This document represents the general approach for building the Update 2013 financing planning framework into Volume 1 of Update 2013. Water Plan Plenary finance sessions are indicated in red. The text below each heading is instructional text, to describe the purpose and general idea of each section. It will not necessarily appear in the chapter. The text below each heading is instructional text, to describe the purpose and general idea of each section. It will not necessarily appear in the chapter.

The last row provides an indication of probability that each respective section of the finance planning framework will be completed for Update 2013. Sections that are not completed for Update 2013 will be recommended for advancement or completion for Update 2018. The definition of "completed" involves three primary considerations: (1) a method or process is in place for producing desired deliverables (including frameworks for stakeholder involvement, data collection capability, etc); (2) analytical tools required to produce desired trade-offs analysis are in place; (3) some level of stakeholder agreement occurs. An operational definition of "completed" is that all three dimensions converge to support findings and recommendations with reasonable levels of uncertainty. Green = Higher Probability of Completion for Update 2013; Yellow = Moderate Probability;

#### and Red = Lower Probability. **Chapter 4 Chapter 1 - Introduction Chapter 2 – CA Water Today Chapter 3 - Imperative to Invest** (in Innovation and Infrastructure) **State and Federal Companion Plans Plenary Finance Session 4 Plenary Finance Session 1 Plenary Finance Session 2 Existing Finance Strategies** Framework Background and Scope of IWM **Follow the Money** Consequences of little to no future This section will provide a narrative regarding the investment disintegrated, constraining and complex nature of **Definition and Scope of Integrated Water Resource Management Funding** current State IWM financing as observed while **Management; Finance Planning Framework History Cost of Limited or Forgone** synthesizing and integrating companion plans. This section will provide a description of historical Investment This section will describe: federal, State, and local IWM investments as context It will also describe incidental water-related (1) The definition and scope of integrated water for planning future State IWM investment. It will This section will convey a sense of urgency to benefits occurring as a twofer from various management (IWM). also include a variety of data and information to implement Update 2013 recommendations. It programs where water management is not the (2) How many policymakers and stakeholders have provide a full understanding of how current includes a description of the implications of very primary objective (e.g. land management, expressed a need for an IWM finance planning effort. conditions have evolved to be (e.g. debt levels, limited investment in IWM (e.g. that may not even pesticide research, etc). (3) How California is expected to face significant funding sources, administrative constraints, etc). begin to implement activities that are considered challenges surrounding IWM financing due to the near critical or high-priority). Implications or resulting full allocation of existing bond funds, protracted State, Local and Federal Government conditions can be expressed in terms of recession, deferred investment, etc. **IWM Spending Summary** environmental, economic, and social effects of (4) The intended applications of the finance planning deferred implementation; forgone opportunities or framework. This subsection contains a generalized benefits; and other unfavorable consequences. characterization of State IWM spending from fiscal IMPORTANT MESSAGE - Emphasis on the value of the years 2000/2001 through 2011/2012 using the storyboard to this and other future IWM finance efforts (as a categories developed in storyboard component 2 (e.g. useful framework for working through the layers of issues innovation and infrastructure). To the extent and complexities required to get to IWM funding and **Description and Clarification of the** possible, it will also include similar data for local and finance recommendations) federal spending. Contextual messages will be A detailed description of the Finance Plan storyboard. Role of State Government in IWM articulated as necessary to help provide a full enough An explanation of the storyboard's development understanding to make informed decisions. **Plenary Finance Session 5** An illustration of how the finance planning framework reflects the storyboard.

**Oualitative Only** 

# **Update 2013 Finance Planning Framework**

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### **Chapter 6 - Integrated Data and Analysis**

### Finance Decision Support System (Planning Needs and Analytical Strategy)

The Update 2013 finance planning framework and recommendations will be based on the best available data, tools, models and subject matter expert opinion. Many technical capabilities will require continued development and refinement in order to increase uniformity, accuracy, quantitative analysis and comparability of information and approaches; advance scientific understanding; and generally reduce uncertainty. A partial list of uncertainties to be addressed in future Water Plan Updates is show below:

- Co-dependence of activities
- Systemic analysis and optimization
- Standardization of methods, information and estimates
- Identification of leveraging opportunities, return on/value of investments and diminishing returns
- Assigning economic value to environmental assets and services
- Avoidance of double counting of costs

# **Finance-Themed Response Packages**

To develop practical decision support for future State IWM activities, many assumptions must be made about future conditions. These assumptions will be used to compose packages of water management strategies for analysis. The framework will include a method for articulating priorities at two scales (regional and statewide) and under different sets of assumptions about the future.

Assumptions about future finance conditions could be based on differing levels of future debt. The response packages could range from a Higher Debt Scenario (heavy borrowing for future activities) to a Lower Debt future scenario.

### **Chapter 7 - Finance Planning Framework**

# **Plenary Finance Session 3**

**Principles for Investment Priorities** and Apportioning Costs

### **Approach for Prioritizing State IWM Investment**

The primary goal of this section is to remove implementation barriers that occur from a lack of clarity, certainty, and/or consistency in State IWM finance policy and practices. This includes federal and local implementers where State cost-sharing is occurring. This section will include a description of interpretations of existing frameworks as well a new concepts for apportioning State investment in multi-objective solutions.

#### **Estimated Cost of Future IWM Activities**

This section speaks to the fundamental question: How much funding is anticipated to be necessary to meet State and regional IWM objectives through the year 2030?

### **Available Financing Strategies**

This section will provide a menu of strategies from which recommendations can be drawn; including public/private partnerships. It will list and describe existing and potentially new State funding methods/strategies in the context of use for future State IWM finance. The description will include the most appropriate uses, and tradeoffs, of differing finance options with respect to different types of actions (i.e., infrastructure, innovation, etc.).

# **Plenary Finance Session 3**

### **Role of Public Funding**

This subsection will describe the appropriate role of public funding with the goal of clarifying conditions or circumstances that warrant State investment in IWM activities (portions or entire activities).

Constrained by stakeholder agreement and by data and tool limitations

### **Chapter 8 - Implementation Plan**

# **Plenary Finance Session 5 Criteria for Crafting Recommendations**

#### **Finance Recommendations**

This section includes recommendations, based on preceding data and findings, on the following topics:

- Governance for distributing and tracking investments
- Administration of State funding.
- Assurances that investments produce desired outcomes.
- Approach for prioritizing future State investment.
- Adaptive management (levels and methods for funding adaptive management).
- Opportunities for leveraging or otherwise improving the way the State government plans and implements IWM.
- Future analytical models and frameworks that will help quantify tradeoffs.
- Improved alignment of planning, State policy-making and State regulation
- Other mechanisms associated with funding and implementing the IWM activities/services that are determined to be best administered by the State (under Storyboard Component 5).
- Other

#### Qualification of Recommendations

This subsection includes a qualitative description of tradeoffs associated with each recommendation. It will clarify the rationale and potential risks or undesirable effects associated with the findings and recommendations.

Will be published, but constrained by stakeholder agreement/Data and tool limitations

# <u>Plan</u> to develop decision support system for use in future Updates